



DEPARTMENT OF THE ARMY
HEADQUARTERS, US ARMY DEVELOPMENTAL TEST COMMAND
314 LONGS CORNER ROAD
ABERDEEN PROVING GROUND, MD 21005-5055



REPLY TO
ATTENTION OF

CSTE-DTC-MS-S (385)

14 May 2003

MEMORANDUM FOR

Commanders, DTC Test Centers
HQ DTC Directors and Office Chiefs

SUBJECT: Policy Letter #12 - Commander's Safety Policy

1. I would like to clearly outline my expectations regarding the protection of the DTC workforce from accidental injury or illness. The safety of our activities is the responsibility of the entire chain of command and must be addressed with the same level of concern as efficiency and cost of operations.
2. Safety is a command responsibility. As we move forward with the Transformation of Installation Management, we will see a separation of test and direct test support functions from BASOPS. Test center commanders will remain fully responsible for the implementation and effectiveness of programs to protect their personnel in the conduct of all functions. You are expected to work with supporting garrison commands to achieve adequate support for your test operations, but you cannot delegate your safety responsibilities to the garrison staff. You must retain the capability to conduct proper planning and training, and provide oversight of your hazardous operations.
3. Accidents are preventable under strong proactive safety programs. Such programs require acknowledgment that safety has an investment cost associated with it. A safety consciousness is essential, but it must be supported with sound planning and hazard assessment, proper training, availability of appropriate and well-maintained facilities/equipment, strict supervision, thorough oversight, and adequate emergency planning. Commanders must allocate appropriate resources to carry out these functions. You must guard against complacency. Our past successes can work against us.
4. I look forward to the challenges of leading this command in support of the Army's transformation efforts. Our role is important to the overall Army effort. I am confident that we can accomplish our missions in a safe fashion and ask your continuing support to make DTC a "model for safety" within the new Army.

CSTE-DTC-MS-S

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5. Please disseminate this policy to all members of the command, and post a copy on official command bulletin boards.

A handwritten signature in black ink, appearing to read 'McNamara', with a stylized, flowing script.

MARVIN K. McNAMARA
Brigadier General, USA
Commanding